

CURRICULUM VITA FOR LAWRENCE J. REDLINGER

Executive Director for Strategic Planning and Analysis
Professor, School of Economic, Political and Policy Sciences
The University of Texas at Dallas
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Education:

Ph.D. Northwestern University, 1969 (Sociology)
MA Texas Christian University, 1967
BA Texas Christian University, 1966

Administrative Appointments:

June, 1997 -current

**Executive Director of Strategic Planning and Analysis
The University of Texas at Dallas**

The Executive Director is responsible for strategic planning and institutional analysis including the academic, administrative and financial components of the university. The Executive Director identifies trends and circumstances affecting higher education policies, coordinates and implements comprehensive institutional planning and research to support the university's strategic plan, and makes recommendations concerning resource allocation based on institutional objectives. The Executive Director serves on numerous University policy-making committees. The Executive Director represents the interests of the University to both internal and external constituencies including the Legislature, The U.T. System, The Board of Regents, the State's Higher Education Coordinating Board, UTD's Development Board, Corporations and private individuals. The Executive Director reports directly to the President.

1994 - 1997	Associate Provost. The University of Texas at Dallas
1988 - 1994	Dean, School of General Studies. The University of Texas at Dallas.
1983 - 1988	Director of Graduate Studies, Program in Political Economy, School of Social Sciences. The University of Texas at Dallas.
1983 - 1986	Associate Dean, School of Social Sciences, The University of Texas at Dallas.
1982 - 1983	Acting Dean, School of Social Sciences, The University of Texas at Dallas.
1979 - 1982	Master, School of General Studies, The University of Texas at Dallas.

1978 - 1979 Master, School of Social Sciences, The University of Texas at Dallas.

Academic Appointments:

1982 –current Professor of Sociology & Political Economy, School of Economic, Political and Policy Sciences, The University of Texas at Dallas, Richardson, Texas
1975 - 1982 Associate Professor of Political Economy and Sociology, The University of Texas at Dallas, Richardson, Texas
1970 - 1975 Assistant Professor of Sociology (on leave 1974),
The University of Michigan, Ann Arbor, Michigan.
1969-1970 Department of Sociology Research Fellow (post doc), Center for Urban Affairs,
Northwestern University, Evanston, Illinois.
1966-67 Instructor, Department of Sociology,
Texas Christian University, Fort Worth, Texas.

Current Committee Assignments

Texas Higher Education Coordinating Board Accountability Group
The U. T. System Accountability Working Group
President’s Senior Staff
Council of Deans and Directors
University Facilities Planning
Faculty Senate (ex-officio)
Budget and Finance Committee
Executive Committee, Enterprise Information Systems

Areas of Research and Teaching Interest:

Organizational Intelligence	Social Control
Organization & Change	Higher Education
Structure and Process	Organization Theory
Strategic Planning (MBA)	International Strategic Management (IMS)

Selected Presentations and Publications:

Conference Presentations and Papers

“Using Applications, Admissions Data to Forecast Enrollment,” (With Sharon Etheredge), presented at the Rocky Mountain Association for Institutional Research, October, 2012, Laramie, Wyo.

“Peer Selection: Methodology and Models” (With Alicia Betsinger and Roy Matthew), presented at the Southern Association for Institutional Research, September 2012, Orlando, Florida.

“The Statistical Anatomy of Academic Enrollment Data,” (with John Wiorkowski), presented at the 2009 Southern Association of Institutional Research conference, October 2009, Dallas, Texas.

“Identifying Student and Institutional Factors that contribute to Undergraduate Student Success” (with Ms. Sharon Etheredge, Mr. Xu Zhao and Ms. Andrea Stigdon). presented at the 2008 Forum of The Association for Institutional Research in Seattle, Washington.
<http://www.utdallas.edu/ospa/research/Conference%20Presentations/AIR/documents/IdentifyingStudentandInstitutionalFactorsthatcontributetoUGStudentSuccess-AIRMay2008.pdf>

“Effects of Major Change on Persistence and Timely Graduation.” (With Ms. Sharon Etheredge, Mr. Xu Zhao and Ms. Andrea Stigdon) Presented at the 2007 annual conference of The Rocky Mountain AIR, Reno, Nevada.

“Variations in the Impact of Institutional Research Offices in Data-Driven Management: Buffering, Enabling and Assessing the Technical Core.” (With Ms. Sharon Etheredge), Presented at the 2005 Forum of The Association for Institutional Research in San Diego, California. A later version was presented at the Southern Association of Institutional Research, Charleston, South Carolina, 2005. <http://www.utdallas.edu/ospa/research/Conference%20Presentations/AIR/AIR.html>

Determining What It Costs To Teach A College Course. (With Mr. Stanley Gordon), Presented at the 2005 AIR Forum, San Diego, California.
<http://www.utdallas.edu/ospa/research/Conference%20Presentations/AIR/AIR.html>.

A Comparison of Time Horizon Models to Forecast Enrollment. (With Mr. Stanley Gordon) Presented at the 2004 Forum of The Association for Institutional Research in Boston, Massachusetts. <http://www.utdallas.edu/ospa/research/Conference%20Presentations/AIR/AIR.html>.

Using Student Classification-Specific Applications and Admissions Data to Forecast Enrollment. (With Sharon Etheredge) Presented at the 2004 Forum of The Association for Institutional Research in Boston, Massachusetts.
<http://www.utdallas.edu/ospa/research/Conference%20Presentations/AIR/AIR.html>

Using Return on Investment Models of Programs and Faculty for Strategic Planning©. (with Nicolas Valcik) Presented at the 2001 Rocky Mountain Association for Institutional Research in Vail, Colorado. <http://ospa.utdallas.edu/present/Retina/ROIslide01.htm>.

Who is the Class of 2020? The Changing Demographics of Texas, Implications for Public Policy. (With Patricia Huesca-Dorantes). Presented at the Texas Association of College Registrars and Admissions Officers on October 30, 2001 (and a variety of other settings).
<http://ospa.utdallas.edu/present/Class2020/2020slide01.htm>.

“Modeling Student Flows Through the University's Pipelines.” (with Denise York Young) Presented at the 2001 Forum of The Association for Institutional Research in Long Beach, California and at the 2000 Texas Association for Institutional Research conference in San Antonio, Texas. Recipient of "TAIR Best Presentation Award."
<http://www.utdallas.edu/ospa/research/Conference%20Presentations/AIR/documents/MODELINGSTUDENTFLOW S.pdf>

Collin County Community College District: Analysis of Service Area Characteristics and Trends to 2025. (With Ron Briggs), The Bruton Center, UT Dallas, July 2000.

Books and Monographs:

Terrorism and Espionage in the Middle East: Deception, Displacement and Denial (With H. H. A. Cooper). Lewiston, New York: The Edward Mellon Press, 2005.

The Murder of Olof Palme: A Tale of Assassination, Deception and Intrigue. (With H. H. A. Cooper). Scandinavian Studies, Vol. 10. Lewiston, New York: The Edward Mellon Press, 2004.

Catching Spies: Principles and Practices of Counter-Espionage (with H.H.A. Cooper), Paladin Press, 1988.

- Canadian and United States Paperback edition, Bantam Books, 1990.
- Japanese Edition, Shinkosha Publications, Inc., 1991.

Making Spies: A Talent Spotter's Handbook (with H.H.A. Cooper), Paladin Press, 1986. Second Edition, Summer 1992.

The State of the Community: Implications for Intergroup Relations. Vols. I and II (ed.) Dallas Alliance, Dallas, Texas 1988.

Police Narcotics Control: Patterns and Strategies, (with Peter K. Manning and J. Williams) N.I.L.E.C.J., L.E.A.A., Washington, D.C., U.S. Government Printing Office, 1979.

Selected Chapters and Papers:

“Taming Multivariate Data: Conceptual and Methodological Issues” (with John Wiorkowski and Anna Moses), Chapter 8, pp.93-108 in Gary Levy and Nicholas Valcik, Benchmarking in Institutional Research, New Directions for Institutional Research, No. 156, Winter 2012, San Francisco: Jossey-Bass.

“Using Return on Investment Models of Program and Faculty for Strategic Planning,” (with Nicholas Valcik) pp. 93-108) in Using Financial and Personnel Data in a Changing World for Institutional Research, N. Valcik (ed.), New Directions for Institutional Research, Vol. 140, Winter 2008, San Francisco: Jossey-Bass.

“Informants: Recruitment, Targeting and Management,” (with Peter K. Manning and Jay Williams) in Citoyens et délateurs: La délation peut-elle être un acte civique? Jean-Paul Brodeur (ed.) Autrement: Paris, France, 2006.

- This chapter will also appear in Policing: A View from the Street (2nd ed.) John Van Maanen and Peter Manning (eds.) Santa Monica, Cal.: Goodyear Publishing, forthcoming.

“New Technologies and Old Organizational Structures,” in The Challenge to Lead: Issues in Law Enforcement Leadership, Plano, Texas: The Center for American and International Law, pp. 5-16.

“Assembling Police Realities: The Multiple Frames of Policing,” Gary Sykes (ed.) Papers of the Advanced Management College, Dallas, Texas: Southwestern Legal Foundation, 1997.

“Community Policing and Changes in Organizational Structure” in the Journal of Contemporary Criminal Justice, Vol. 10, no. 1, pp. 36-58, February, 1994.

“The Importance of Intelligence” (with H.J. McDermott), in B. Danto (ed.), Prime Target: Security Measures for the Executive at Home and Abroad, Philadelphia: The Charles Press, 1990. Chapter 11, pp. 67-74.

“Cultural Pluralism in the Southwest” in Consultation on American Pluralism: A Southwest Perspective, published by the American Jewish Committee, 1990.

Cost-Benefit Analysis and the Effectiveness of Juvenile Diversion Programs (with K. Cole), final report, submitted to the Governor’s Office, Criminal Justice Division, State of Texas, 1990.

“Moles and Other Subterranean Creatures” (with H.H.A. Cooper) in Advances in Competitive Intelligence, John F. Prescott (ed.), pp. 201-209. Vienna Virginia: Society of Competitor Intelligence Professionals, 1989.

“Funding Higher Education in Texas,” (with Philip DiSalvio and Margaret Barton) in Anthony Champagne and Edward J. Harpham (eds.), Texas at the Crossroads: People, Politics, and Policy, Texas A&M University Press, 1987, pp. 174-202.

“Criminal Justice and Fire Prevention Services” (with M. Letteer), Chapter X, pp. 244-283 in Characterization Activities at the Proposed Deaf Smith County High-Level Radioactive Waste Repository Site: Socioeconomic Baseline Data and Potential Public Service Impacts. Texas Advisory Commission on Inter-Governmental Relations, Governor’s Office, State of Texas, 1987.

The Southeast Asian Refugees in East Dallas: Needs, Services and Assessments (with John Marcucci and Kimberly Cole) final report presented to the Meadows Foundation, April, 1986.

Ambulatory Care Centers: Physician and Organizational Profiles (with M. Welch), American College of Emergency Physicians, Fall, 1986.

“Planning Forward and Planning Backward: Approaches to Policy Implementation,” (with Donald Shanahan), Criminal Justice Policy Review, November, 1985, pp. 76-90.

“Drugs As Work,” (with Peter K. Manning) in Ida Simpson and Richard Simpson (eds.), Research in the Sociology of Work, Vol. II, JAI Press, 1983, pp. 275-301.

“Changing Worlds: Observations on the Process of Re-socialization and Transformations of Subjective Social Reality,” (with P. Armour), K. Levi (ed.), Violence and Religious Commitment, Pennsylvania State University Press, 1982, pp. 88-102.

“The Political Economy of Fieldwork Ethics,” (with Peter K. Manning) in C. Klockars and F O’Connor (eds.), Deviance and Decency, Sage Publications, 1979, pp. 125-148.

“Working Bases for Corruption: Organizational Ambiguities and Narcotics Law Enforcement,” (with Peter K. Manning), in A. Trebach (ed.), Drugs, Crime and Politics, Prager Special Studies, 1978, pp. 60-89.

“Invitational Edges of Corruption: Some Consequences of Narcotic Law Enforcement,” (with Peter K. Manning), in Paul K. Rock (ed.) Drugs and Politics. E.P. Dutton/Society Books, New York, 1976, pp. 279-310.

- Reprinted in John Johnson and Jack Douglas, (eds.) Official Deviance, Philadelphia: Lippincott, 1977, pp. 284-305.
- Reprinted in Peter K. Manning and John Van Maanen, (eds.) Policing: The View From the Streets, Palisades, CA: Goodyear Press, 1978.
- Reprinted in Carl B. Klockars (ed.) Thinking About Police: Contemporary Readings, New York: McGraw-Hill Book Co. 1983, pp. 354-369 and in the 2nd edition, 1991:398-412.
- Reprinted in T. Barker and D.L. Carter (eds.) Police Deviance. Cincinnati: Anderson, 1986:40-65.

“Ecological Variations in Heroin Abuse,” (with Jerry B. Michel), The Sociological Quarterly, Vol. 11, No. 2, Spring 1970, pp. 219-229.

“Making Them Normal: Notes on Rehabilitating Emotionally Disturbed Children,” American Behavioral Scientist, Vol. 14, no. 2, November/December, 1970, pp. 237-275.

Funded Research (Partial Listing):

“Narcotics Distribution Systems and Narcotic Law Enforcement,” grant funded by the National Drug Abuse Council, 1974-75. \$40,000.

“The Police and Illicit Substance Control” (co-principal investigator) funded by L.E.A.A. NILECJ (76-NI-99-0109) with Peter K. Manning and Jay R. Williams, 1976-78. \$258,000.

“The Roles and Functions of Project Officers in DHEW Region VI Program Agencies,” (project director) DHEW (contract #160-76-0012), 1976-77. \$114,700.

“The Authority Structure and Alternative Coupling Mechanisms in Elementary Schools: A Comparative Ethnographic Study,” (principal investigator), N.I.E. 400-78-0027, 1978-80. \$218,000.

“Police Use of Deadly Force in the City of Dallas,” (principal investigator), contract with City of Dallas, City Attorney, 1983. \$14,800.

“Market Forces and the Evolution of Ambulatory Care Centers,” funded by the American College of Emergency Physicians, 1985, (principal investigator), \$15,000.

“Southeast Asian Refugees in East Dallas: Needs, Services and Assessment,” funded by the Meadows Foundation (principal investigator), 1985-86. \$19,000.

“The State of the Community: Implications for Intergroup Relations,” funded by a number of private foundations through the Dallas Alliance (principal investigator), 1985-87. \$173,000.

“Survey of Latchkey Children,” funded by the Community Council of Greater Dallas and the Commission on Children and Youth (principal investigator), 1987-89. \$15,193.

“Estimating and Predicting Crime Trends and Criminal Justice Needs in the Dallas County Area,” (principal investigator), The University of Texas at Dallas Research Grant, 1987-89. \$21,600.

“Cost/Benefit Analysis and Evaluation of Juvenile Diversion Programs,” (principal investigator) Office of the Governor, Criminal Justice Division, State of Texas, 1988-90. \$42,738.

References Available Upon Request